

## FAISAL BARI

*Email: faisal.bari@ideaspak.org; bari@lums.edu.pk*

### **Degrees:**

Ph.D. (Economics) Faculty of Management, McGill University, 1998

M.A. (Philosophy) University of the Punjab, 1992

B.A. (Honours) University of Oxford, 1991

B.Sc. Government College, University of the Punjab, 1987

### **Experience:**

**Institute of Development and Economic Alternatives (IDEAS), Senior Research Fellow Jan. 2015-**

**CEO Jan.2015-August 2020**

Research in human development (education) and industrial organization.

**Lahore University of Management Sciences, School of Education (SOE)**

**Interim Dean, School of Education 2020-**

**Director Academic Programmes, SOE, 2018-20**

**Associate Professor of Economics and Education, SOE, 2019- (joint appointment)**

Foundation Open Society Institute Pakistan (FOSIP), Deputy Country Director (April 2013-December 2014)

Supervise both programmatic and operational aspects of OSF work in Pakistan.

Institute of Development and Economic Alternatives (IDEAS), Visiting Fellow (July 2011-December 2014)

Cluster-head for research in the broad area of human development. Current focus is on research in the areas of education and social protection.

Open Society Institute (OSI) New York, Senior Advisor: Pakistan (November 2008-March 2013)

Responsible for setting up and operationalizing the Pakistan programme and the principal for all activities related to Pakistan undertaken by OSI.

Open Society Institute (OSI), Lead Education Economist for South Asia (Jan 2010-March 2013)

Responsible for programming and research in education sector in South Asia with special reference to privatization in education issues

Lahore University of Management Sciences, Department of Economics

**Associate Professor (rejoined after leave in July 2006)**

Head of Economics Department, December 2007-Nov. 2008

Mahbub ul Haq Human Development Centre (MHHDC)  
Executive Director, June 2004- June 2006.

Lahore University of Management Sciences, Department of Economics  
Head of Economics Department, July 2003-June 2004 (on leave for 2004-2006)

**Lahore University of Management Sciences, Department of Economics**  
**Associate Professor 2001-Present**

Yale University, Department of Economics and YCIAS  
Visiting Assistant Professor and Henry Hart Rice Fellow, 2000-2001

Lahore University of Management Sciences, Department of Economics  
Assistant Professor 1998-2001  
(On leave for academic year 2000-2001, rejoined May 2001)

Lahore University of Management Sciences, Department of Economics  
Teaching Fellow 1995-1998  
Research Associate 1991-1995 (on leave from 1992-1998)

McGill University, Faculty of Management  
Teaching and Research Assistant in Management and Economics, 1996-1998

**Fields of Research Interest:**

Education, Social Protection, Industrial Organization, Game Theory, Economic Development, Microeconomics and Applications

**Fellowships and Honours:**

Henry Hart Rice Research Fellow, Yale University, 2000-2001  
Canadian International Development Agency (CIDA) Scholarship 1992-1997  
Rhodes Scholar 1988-1991

**Teaching Experience:**

*Courses at undergraduate level:*

Principles of Microeconomics,  
Principles of Macroeconomics,  
Introduction to Game Theory,  
Mathematics for Economists,  
Industrial Organization (beginners and advanced),  
Managerial Economics (at McGill University)  
Advanced Development Economics,  
Economics of Investment and Finance,  
Constitutional Political Economics,

Economics of Education,  
Philosophy of Education,  
Role of NGOs in Development in South Asia (at Yale University),  
Political Economy of Development in South Asia (at Yale University)

*Courses at graduate level:*

Core Microeconomics course for M.Sc. Economics,  
Industrial Organization,  
Inclusive Education (M.Phil. course)  
Development Economics (M.Phil., Government College University)  
Managerial Economics (both micro and macro) for M.B.A., and  
Executive M.B.A

Supervised a large number of M.Sc. (Econ) theses and Senior Projects.

A large number of executive training courses in microeconomics, macroeconomics, development, industrial organization, game theory, negotiations, and micro-credit.

**Administrative Service:**

**Member Economic Advisory Council (EAC), Pakistan. Prime Minister chairs the Council (2018-)**

**Member Higher Education Commission (HEC), Pakistan, 2018-2022.**

**Board Member, Punjab Examination Commission (PEC) 2019-**

**Board Member, PEIMA 2017-**

CEO, Institute of Development and Economic Alternatives, IDEAS (2015-2020)

Involved with setting up of the School of Education at LUMS (2016-present)

Chair of Media Matters for Democracy Trust (2015-present)

Chair of Pervez Ehsaan Memorial Trust (2015-2018) and member (2015-present)

Member Policy Boards of Pakistan Institute of Development Economics (PIDE) and Lahore College for Women University (LCWU)

Helped establish IDEAS (2012-2014)

Set up and ran the Pakistan office of Open Society Foundations, OSF (2009-2013)

Head of Economics Department, LUMS (2003-2004), (2006-2008).

Involved in setting up the School of Law and Public Policy at LUMS (2002-2004)

**Consulting:**

Ilm-Ideas (DFID funded innovation/voice and accountability fund) (2013-2014)

Various capacity building and/or advisory short-term assignments.

British Broadcasting Corporation (2013)

Analyzed elections data (national and provincial elections) for all elections (1970-2008) for trends in voting on basis of gender, geography, marginal and strategic voting, in the run up to the 2013 elections. The results were presented in numerous programmes on

BBC Urdu service in Pakistan. The research team is planning to produce an edited volume based on this work by end of 2013.

Asian Development Bank (2001-present)

- 1) **Punjab Resource Management Programme-II (PRMP-II):** Design of reforms and conditionalities for the ADB loan, with a detailed assessment of fiscal/financial constraints of the Punjab. With Shahid Kardar (2005).
- 2) **Balochistan Resource Management Programme (BRMP):** Design of conditionalities and reform package for Balochistan as part of ADB BRMP loan. Work involved assessment of fiscal/financial areas in great detail. Done over 2004, with Shahid Kardar.
- 3) **Regulatory Impediments, Market Imperfections and Firm Growth:** Analyzing the Constraints to SME Growth in Pakistan. The project documented the impediments to SME growth in Pakistan. The work used surveys and in-depth interviews with leading SME entrepreneurs to document the constraints. This work was joint with Dr. Ali Cheema and Dr. Ehsan ul Haque. This work was done over 2002-2003.
- 4) **Private Sector Assessment 2003:** With Ali Cheema and Shahid Kardar. The report reviewed progress in various industrial and service sectors, with special emphasis on identifying continuing constraints, and suggested reforms to address them. This report was done over 3 months of 2002.

World Bank (2002-present)

- 1) **Competition Law in Pakistan:** Writing chapters for concept paper on the redesign of competition law and competition authority in Pakistan (2006).
- 2) **Labour Markets in Pakistan:** An assessment of how labour markets work and what the major issues are in these markets with respect to law, institutions or lack thereof. With Shahid Kardar. 2005.
- 3) **Review of Social Safety Nets in Pakistan:** A selection of existing safety nets in Pakistan was reviewed for their effectiveness, coverage, efficiency and shortcomings. These included Zakat, Bait ul Maal, labour welfare, micro-credit, and wheat/food subsidies. With Shahid Kardar (2004-05).

DFID

- 1) **Political Economy Analysis (PEA) of Social Protection and BISP:** What will happen to social protection/BISP in the wake of 2013 elections? The report, with Ali Cheema, sets out how different parties visualize social protection, common areas of interest and where their thinking and/or interests diverge. (2011-12)
- 2) **Revamping Punjab Economic Research Institute (PERI):** Re-conceptualized PERI and suggested ways of effecting the transformation from its current setup to the proposed one. (2005-06)
- 3) **Social Protection for Pakistan:** Visualizing the social protection apparatus for Pakistan. This will go in to the MTRF, PRSP II, and MDG Report 2006. (2006).
- 4) **DFID UK Education Project:** Initiated and worked on a 5-year research project in education sector (outcomes of education) in partnership with Cambridge

University and some other international partners (2005-10). 2-3 working papers are in progress.

#### CIDA

Helped GoP with organizing and managing Pakistan Development Forum (PDF) 2005.

#### Swiss Development Corporation (SDC)

Report on possibility of transformation of an NGO (Shubinak) in Chitral, Northern Pakistan, into a for-profit company.

#### Open Society Institute (OSI) New York-SAHE

“What works in Education Sector in Pakistan”, the output will be a book. I will be authoring two chapters: a case study on public schools in NWFP, and a study on monitoring and evaluation systems of successful schools

#### UNDP

Peer Reviewer for PRSP II chapters on Employment and income distribution. The work was contracted to support Ministry of Finance, PRSP Secretariat.

(A number of consulting/research projects are explained below in terms of the output that resulted)

#### **Research & Publications: (peer reviewed are highlighted)**

**Ongoing work on curriculum biases (2 papers), equity in microcredit (RCT based), Inclusive education (2 papers under preparation), Private Public Partnerships in Education (working paper stage), teacher training (an RCT: paper being written), and automobile sector (report complete) are not detailed here as working papers/publications from these projects are only expected later on in 2020.**

**Faisal Bari, Anuradha De, Riikka Hofmann, Pauline Rose, Matthew Somerville, and Lydia Whitaker (2018) “Leaning from assessments in India and Pakistan to ensure no one is left behind”. Under submission.**

**Adil Najam and Faisal Bari (2018) UNDP National Human Development Report for Pakistan on Youth. I am one of the lead authors for the report.**

Aslam, M.; Rawal, S; Asadullah, N; Bari, F; Kingdon, G; Malik, R and Rose, P. (2016) Teacher Politics: Meeting Education Quality Challenges with Teachers. Report Prepared for the Education Commission.

“Meeting the RTE Commitment: Engaging with Non-Formal Basic Education Across Pakistan” (2015). One of the authors of the report. SAHE and IDEAS.

**Rabea Malik and Faisal Bari (2015) “Role of Private Sector in Education Reforms”, Chapter in ‘Reforming Education in Pakistan: Achievements, Challenges and**

**Lessons Learned’, edited by IED, Karachi team. Oxford University Press, Pakistan. Forthcoming**

Faisal Bari (2014) “Education: Governance Conundrum”, lead article in Development Advocate Pakistan, UNDP Pakistan, Volume 1, Issue 2, May 2014, pages 2-7.

**Irfan Muzaffar and Faisal Bari (2014) “Improving the Public Sector Schools in Pakistan: Strategies for Introducing Voice into the System” Chapter in ‘Educational Crisis and Reform: Perspectives from South Asia’, edited by Abbas Rashid and Irfan Muzaffar. Oxford University Press, Pakistan.**

Faisal Bari, Reehana Raza, Monazza Aslam, Bisma Khan and Neelum Maqsood (2013) “Political Economy of Teacher Recruitment and Retention in the Punjab”. Research is funded by Pre-Step Programme of USAID. Several papers are expected from this research.

Faisal Bari, Neelum Maqsood and Ammar Rashid (2013) “Analysis of Education Sector Complaints Data”. Report being prepared for Alif Ailaan, a DFID funded education campaign.

Faisal Bari and Ali Cheema (2012) “Political Economy Analysis (PEA) of Social Protection and Benazir Income Support Programme (BISP)”, Report for DFID Pakistan.

Irfan Muzaffar and Faisal Bari (2011) “Understanding Claims of Citizenship and Religious Education in a Historical Context” Social Science and Policy Bulletin, LUMS, Volume 2, No. 3, pgs. 2-6.

Faisal Bari (member Panel of Economists) (2010) “Final Report of the Panel of Economists: Medium Term Development Imperatives and Strategy for Pakistan”, Planning Commission, Government of Pakistan. April 2010.

Irfan Muzaffar and Faisal Bari (2010) “ Education Debate in Pakistan: Barking up the Wrong Tree?” Social Science and Policy Bulletin, Lahore University of Management Sciences (LUMS), Volume 1, No. 4, Spring, pgs. 2-6.

**Monazza Aslam, Faisal Bari, Geeta Kingdon (2010) “Returns to Schooling, Ability and Cognitive Skills in Pakistan,” *Education Economics*, July 2010.**

Faisal Bari (2007) Report on Shubinak, for SDC.

**Faisal Bari and Adeel Faheem (2006) Chapter for AsiaBarometer**

**Mahbub ul Haq Human Development Centre (2006) *Human Development in South Asia 2005: Human Security*, Oxford University Press, Karachi. Wrote background paper for Chapter 1: The Conceptual Framework.**

**Faisal Bari (2006) “Macroeconomic Performance and Future Prospects”, Chapter in *Pakistan 2005* edited by Charles Kennedy and Cynthia Botteron, Oxford University Press, USA, May, Pp. 295.**

PERI Report (2006) Submitted to DFID, Islamabad

Competition Law Report (2006) Submitted to World Bank, Islamabad

**Faisal Bari and Armando Barrientos (2006) “Draft Social Protection Strategy for Pakistan” paper submitted to DFID, Pakistan, carried out on the request of Government of Pakistan, March. The report has been adopted by the Planning Commission as blue print for developing Social Protection Strategy for Pakistan.**

**Mahbub ul Haq Human Development Centre (2005) *Human Development in South Asia 2004: The Health Challenge*, Oxford University Press, Karachi. Wrote background papers for Chapter 8: Health and Healthcare in Pakistan, and Chapter 9: Towards Growth with Human Development.**

**Faisal Bari, Ali Cheema, and Ehsan ul Haque (2005) “SME Development in Pakistan: Analyzing the Constraints to Growth”, Pakistan Resident Mission Working Paper Series, Working Paper 3, Asian Development Bank, October.**

**Bashir A. Khan and Faisal Bari (2005) “The Role of NGOs in Pakistan”, Chapter 1, in *Managing NGOs in Developing Countries*, Volume One, edited by Zafar I. Qureshi, Oxford University Press, Karachi.**

Faisal Bari (member of team) “Towards a Prosperous Pakistan: A strategy for Rapid Industrial Growth”, Ministries of Industries, Production and Special Initiatives, Government of Pakistan.

**Muhammad N. Dogar and Faisal Bari (2005) “The Punjab Rural Support Program (PRSP): Community Girls Primary School”, Case in Chapter 5: Managing Change of *Managing NGOs in Developing Countries*, Volume Two: Management Cases from Pakistan, edited by Zafar I. Qureshi, Oxford University Press, Karachi.**

**Javed A. Malik and Faisal Bari (2005) “Islamic Relief” Case in Chapter 1: Managing People and Organizations of *Managing NGOs in Developing Countries*, Volume Two: Management Cases from Pakistan, edited by Zafar I. Qureshi, Oxford University Press, Karachi.**

Faisal Bari and Adeel Faheem (2005) “Micro-Finance Institutions (MFIs) and Small and Medium Enterprises (SMEs)”, in *A Study of Informal Finance Markets in Pakistan* by Adnan Qadir, prepared for the Pakistan Microfinance Network (PMN), December.

**Shahid Kardar and Faisal Bari (2005) “Fiscal and Financial Management in Balochistan”, Balochistan Resource Management Program, Volume 1, Asian Development Bank, Pakistan Resident Mission, November.**

**Faisal Bari, Emma Hooper, Shahid Kardar, Shanza N. Khan, Irfan Mohammed and Asad Sayeed (2005) “Conceptualizing a Social Protection Framework for Pakistan”, Background Paper: 4, Pakistan Poverty Assessment Update: Background Paper Series, Asian Development Bank, Pakistan Resident Mission, September.**

**Faisal Bari (2005) “Rethinking a Dangerous Game of Chance”, *IAEA Bulletin*, Volume 46, No. 2, pps. 59-60, March.**

Labour Report (2005) Submitted to World Bank, Islamabad

PRMP Report (2005), Submitted to Asian Development Bank, Islamabad

**Faisal Bari and Maha Rehman (2004) “Cooperation for Advancement, Rehabilitation and Education (CARE): Education through Empowerment”, *Asian Journal of Management Cases*, volume 1:1.**

**Bashir Khan and Faisal Bari (2004) “Pakistan: Economic Challenges in the New Millennium”, Chapter in *Pakistan on the Brink: Politics, Economics, & Society* edited by Craig Baxter, Lexington Books, March. Pp. 277.**

Shahid Kardar, Faisal Bari and Mohammed Irfan (2004) “Pakistan: Review of Selected Social Safety Net Programs”, Report for the World Bank, Islamabad, November.

**Abid Burki, Mushtaq A. Khan and Faisal Bari (2004) “The State of Pakistan’s Dairy Sector: An Assessment”, *The Pakistan Development Review*, Summer 43:2, pp. 149-174.**

Osama Siddique and Faisal Bari (2004) *Simplification and Promotion of Laws and Procedures for Corporatization of Small and Medium Enterprises*, A Study conducted for the Ministry of Industries and Production, Government of Pakistan and Securities & Exchange Commission of Pakistan.

**Ali Cheema, Faisal Bari and Osama Siddique, “Corporate Governance in Pakistan: Ownership, Control and the Law”, *A Comparative Analysis of Corporate Governance in South Asia: Charting a Road Map for Bangladesh*, edited by Farooq Sobhan and Wendy Werner (Bangladesh Enterprise Institute, August 2003).**

Faisal Bari (2003) “Growth and Poverty Paradox”, *The Journal*, NIPA Karachi, Vol. 8 No. 4, December

Faisal Bari (2003) “Analyzing Growth in South Asia: Special Reference to East Asia”, *The Journal*, NIPA Karachi, Vol. 8 No. 1, March.



Faisal Bari and Ali Cheema (2003) 'Towards a Common Investment Strategy for South Asia'. The research is funded by SACEPS. (Report submitted 2003)

**Manu Bhagavan and Faisal Bari, “(Mis)Representing Economy: Western Media Production and the Impoverishment of South Asia”, *Comparative Studies of South Asia, Africa, and the Middle East*. Vol. XXI Nos. 1&2 (2001)**

**Basudeb Guha-Khasnobis and Faisal Bari, “Sources of Growth in South Asian Countries” *The South Asian Experience with Growth*, edited by Isher Judge Ahluwalia and John Williamson (Oxford University Press, 2003).**

**Syed Mubashir Ali and Faisal Bari, “At The Millennium: Macroeconomic Performance and Prospects”, *Pakistan 2000* edited by Charles Kennedy and Craig Baxter (Lexington Books, 2000).**

Faisal Bari, *Modeling Innovative and Flexible Credit Arrangements: The Case of Rotating Savings and Credit Associations (ROSCAs)*, (Ph.D. Dissertation, McGill University 1998)

**Faisal Bari, “The Political Economy of Pakistan: Effects of Institutional and Cultural Embeddedness on Development”, *Interfacing Nations: Indo/Pakistani/Canadian Reflections on the 50<sup>th</sup> Anniversary of India’s Independence*, edited by Tremblay et. al. (B.R. Publishing Corporation, 1998).**

Faisal Bari, Review of “Seeing Like a State: How Certain Schemes to Improve the Human Condition Have Failed”, by James C. Scott, *Pakistan Development Review*, Volume 39, No. 1, Spring 2000, (appeared in 2001).

Faisal Bari, Review of “Greener Pastures: Politics, Markets and Community Among a Migrant Pastoral People”, by Arun Agrawal, *Pakistan Development Review*, Volume 39, No. 2, Summer 2000, (appeared in 2001).

Faisal Bari, Review of “Economic and Social Progress in Asia”, by Omar Noman, *Pakistan Development Review*, 1998

Faisal Bari, 'Quality Externality in Football Industry', (2001) LUMS case

Have also written several cases in *Microeconomics*, *Business Policy* and *Economic History*, wrote a weekly column (more than 500 columns over 1999-2009) for the daily *The Nation* (Lahore, Pakistan), wrote a weekly column (2010-2012) for the daily *Pakistan Today* (Lahore, Pakistan), write every fortnight (2012-present) for the *Dawn* (Karachi, Pakistan) write regularly for papers like *The News*, *Business Recorder*, *Daily Times* and have written for various magazines such as *Pakistan Calling*, *Dawn Sunday Review*, *Dawn Books and Authors*, *The Friday Times (weekly)*, *The Herald (Monthly)*, and for the Open Society Foundations (OSF) blog.

**Conference Presentations**

Not listed, available on request